

## Directors' Statement:

The company changed its year end from August 31st to December 31st, as such these financials reflect a 16-month period as against a 12-month period for the comparatives, furthermore as the extended period includes the peak Christmas season twice, the corresponding growth in raw numbers is not linear and readers are advised to bear this in mind in analyzing these statements.

That aside, the results do show an improvement over the previous period as evidenced by the increase Profit from Operations which moved from 8.03% to 15.83% of Revenues. This is the result of improvements in market shares across most of our beverage categories and continued effective cost controls.

During the year we were approached by Banks DIH to approve their "buyback" of the shares we held in their operations; we subsequently agreed to reduce our holding from 20% to 5% and the required number of shares were repurchased by Banks DIH. The Gain on Disposal of Investment in Associates reflects the profit attributable to this transaction. With the reduction in our percentage holding, IFRS rules require that the investment be treated as a Current Asset at market value. This revised treatment resulted in a gain on disposal on the shares sold \$7.276m as well as an Unrealized Loss on Investments of (\$5.589m) to bring the book value of the retained shares in line with market value.

During the year we received several extensions with respect to our Coca-Cola Franchise as the company continued to negotiate a successor relationship going forward. As a result of our negotiations, our expectation is, subject to obtaining all Barbados regulatory approvals, to sell our interest in the Barbados Bottling Co. Limited

(BBC) to Koscab Distribution (Barbados) Ltd, Coca-Cola's regional anchor bottling and distribution partner incorporated in St. Lucia. The proposed sale is subject to various conditions and is only certain to proceed when the parties have completed their negotiations, obtained all Barbados regulatory approvals, including approval from the Fair Trading Commission, and satisfied certain conditions. The accounting treatment of this proposed sale is provided for in a manner which complies with the relevant International Financial Reporting Standard. As such the results of this aspect of our operations is presented as "Profit for the period/year from discontinued operations".

As expected, the improved profitability resulted in a strengthening of our Balance Sheet and cash position as working capital grew fourfold.



Chairman  
Marcio Juliano



Chief Executive Officer  
C.R.A. Cozier F.C.G.A.

## Summary Consolidated Statement of Income 16 Months ended 31 December 2016 (with comparatives for the year ended 31 August 2015) (Expressed in Barbados dollars)

	Audited 2016 \$'000	Audited 2015 \$'000
<b>Revenue</b>	<b>204,096</b>	135,349
<b>Profit from operations - parent and subsidiaries</b>	<b>32,326</b>	10,870
Restructuring costs	(2,013)	(523)
Unrealised loss on investments	(5,589)	-
Gain on disposal of investment in associates	7,276	-
Change in fair value of investment property	(1,400)	(1,100)
Interest expense	(1,538)	(1,717)
Income from operations - parent and subsidiaries	29,062	7,530
Share of income of associated companies	14,586	12,963
<b>Income before taxation from continuing operations</b>	<b>43,648</b>	20,493
Taxation	1,049	679
<b>Net income for the period/year from continuing operations</b>	<b>44,697</b>	21,172
Profit for the period/year from discontinued operations	1,158	2,903
<b>Net income for the period/year</b>	<b>45,855</b>	24,075
<b>Attributable to:</b>		
Equity holders of the parent	43,966	23,601
Non-controlling interests	1,889	474
	<b>45,855</b>	<b>24,075</b>
<b>Earnings per share</b>		
Basic and diluted earnings per share from continuing operations attributable to equity holders of the parent	67.7¢	36.3¢

## Summary Consolidated Statement of Changes in Equity 16 Months ended 31 December 2016 (with comparatives for the year ended 31 August 2015) (Expressed in Barbados dollars)

	Audited 2016 \$'000	Audited 2015 \$'000
Balance at the beginning of the year	320,622	302,998
Total comprehensive income for the period/year	46,820	24,234
Other share capital movements	375	(125)
Dividends paid	-	(6,485)
	<b>367,817</b>	<b>320,622</b>

## Summary Consolidated Statement of Financial Position As at 31 December 2016 (with comparatives as at 31 August 2015) (Expressed in Barbados dollars)

	Audited 2016 \$'000	Audited 2015 \$'000
<b>Current assets</b>	<b>185,565</b>	71,129
<b>Assets of disposal group held for sale</b>	<b>15,453</b>	-
<b>Assets classified as held for sale</b>	<b>10,140</b>	-
	<b>211,158</b>	71,129
<b>Current liabilities</b>	<b>36,089</b>	29,541
<b>Liabilities from disposal group held for sale</b>	<b>9,116</b>	-
	<b>45,205</b>	29,541
<b>Working capital</b>	<b>165,953</b>	41,588
<b>Investments in associated companies</b>	<b>63,576</b>	121,748
<b>Property, plant and equipment</b>	<b>130,929</b>	144,737
<b>Other non-current assets</b>	<b>14,716</b>	24,355
<b>Deferred tax asset</b>	<b>10,127</b>	9,248
<b>Long-term liabilities</b>	<b>(16,023)</b>	(19,140)
<b>Other non-current liabilities</b>	<b>(1,461)</b>	(1,914)
	<b>367,817</b>	320,622
<b>Equity</b>		
Share capital	146,115	145,741
Capital reserves	27,961	26,995
Retained earnings	185,412	141,446
Attributable to equity holders of the parent	359,488	314,182
Non-controlling interests	8,329	6,440
<b>Total equity</b>	<b>367,817</b>	320,622

## Summary Consolidated Statement of Cash Flows 16 Months ended 31 December 2016 (with comparatives for the year ended 31 August 2015) (Expressed in Barbados dollars)

	Audited 2016 \$'000	Audited 2015 \$'000
<b>Cash flows from operating activities</b>		
Income before taxation from continuing operations	43,649	20,493
Income before taxation from discontinued operations	1,244	3,438
Income before taxation	44,893	23,931
Adjustments for non-cash items	20,138	16,166
Share of income of associated companies	(14,586)	(12,963)
<b>Operating profit before working capital changes</b>	<b>50,445</b>	27,134
Net working capital changes	3,425	(5,207)
Corporation taxes paid	(354)	(4)
<b>Net cash from operating activities</b>	<b>53,516</b>	21,923
<b>Net cash from/(used in) investing activities</b>	<b>48,949</b>	(2,167)
<b>Net cash used in financing activities</b>	<b>(4,169)</b>	(7,128)
<b>Increase in cash</b>	<b>98,296</b>	12,628
Cash - beginning of period/year	17,306	4,678
<b>Cash - end of period/year</b>	<b>115,602</b>	17,306